

Meeting Title	Board of Directors		
Date	18.3.21	Agenda item	Bo.3.21.26

## FINANCE REPORT MONTH 10

Presented by	Matthew Horner, Director of Finance		
Author	Chris Smith, Deputy Director of Finance		
Lead Director	Matthew Horner, Director of Finance		
Purpose of the paper	To update the Academy on the month 10 and forecast income and expenditure position		
Key control	Identify if the paper is a key control for the Board Assurance Framework		
Action required	For information		
Previously discussed at/ informed by	Details of any consultation		
Previously approved at:	Regulation Committee	Date	

### Key Options, Issues and Risks

The attached presentation summarises the 2020/21 financial position and forecast as at 31 January 2021

### Analysis

*SBAR (situation, background, assessment, recommendations)*

The organisation is £0.5m ahead of its financial plan at month 10. The current forecast is delivery of a £1.5m deficit against the planned deficit of £1.8m, resulting in a favourable variance of £0.3m, although there remain some risks to this delivery.

### Recommendation

*SBAR (situation, background, assessment, recommendations)*

The committee is asked to note the content of the presentation.

Meeting Title	Board of Directors		
Date	18.3.21	Agenda item	Bo.3.21.26

Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients			g			
To deliver our financial plan and key performance targets			g			
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)						

Benchmarking implications (see section 4 for details)	Yes	No	N/A
Is there Model Hospital data relevant to the content of this paper?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Is there any other national benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Is the Trust an outlier (positive or negative) for any benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Risk Implications (see section 5 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Quality implications	<input type="checkbox"/>	<input type="checkbox"/>
Resource implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Legal/regulatory implications	<input type="checkbox"/>	<input type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input type="checkbox"/>
Performance Implications	<input type="checkbox"/>	<input type="checkbox"/>

Regulation, Legislation and Compliance relevance
NHS Improvement: (please tick those that are relevant)
<input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework
<input type="checkbox"/> Code of Governance <input checked="" type="checkbox"/> Annual Reporting Manual
Care Quality Commission Domain: Well Led
Care Quality Commission Fundamental Standard: Good Governance
NHS Improvement Effective Use of Resources: Finance
Other (please state):

<b>Meeting Title</b>	<b>Board of Directors</b>		
<b>Date</b>	<b>18.3.21</b>	<b>Agenda item</b>	Bo.3.21.26

<b>Relevance to other Board of Director's academies: (please select all that apply)</b>			
People	Quality	Finance & Performance	Other (please state)
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>